

DAY 1

Friday, 18 September

- 08:00** Opening & Introduction
- 08:10 Sami Al Eissa / Koji Tamai
- 08:10** Overview of the Strategic Pillars
- 08:25 Harvinder Chhabra | Live online
- 08:25** Review process for our proposal after the Summit
- 08:40 Thomas Blattert | Live online

08:40-08:50 Break

Pillar Symposium: Strengthen

08:50-10:20 | Lead: Suhail Asiri

- 08:50** Strategic goal: where do we want SPINE20 to be?
- 09:00 Suhail Asiri | Live online
- 09:00** Strategic SWOT: confirm the draft
- 09:05 Suhail Asiri / Lisa Roberts
- 09:05** Strategic SWOT: challenge and refine
- 09:15 Suhail Asiri / Lisa Roberts
- 09:15** Strategic SWOT: prioritise the top 3-5 challenges
- 09:20 Suhail Asiri / Lisa Roberts
- 09:20** From SWOT to strategic gaps
- 09:30 Suhail Asiri | Live online
- 09:30** Governance and organizational options
- 09:42 Lisa Roberts
- 09:42** Hosting models and sustainability
- 09:50 Sami Al Eissa
- 09:50** Strategic discussion and consensus
- 10:10 Suhail Asiri | Live online
- 10:10** Decisions, priorities and next steps
- 10:20 Suhail Asiri | Live online

10:20-10:30 Break

Pillar Symposium: Advocate

10:30-12:00 | Lead: Koji Tamai

- 10:30** Introduction to the Advocate Pillar
- 10:35 Koji Tamai
- 10:35** Past host report: India
- 10:45 Harvinder Chhabra | Video
- 10:45** Past host report: Italy
- 10:55 Giuseppe Costanzo | Video
- 10:55** Past host report: South Africa
- 11:05 Ian Vlok | Video
- 11:05** SWOT analysis of the Advocate Pillar
- 11:20 Hiroshi Taniwaki
- 11:20** The Advocate Pillar model
- 11:35 Koji Tamai
- 11:35** Discussion: feasibility and revisions to the Advocate model
- 11:55 All participants
- 11:55** Summary: agreement, open questions and revisions
- 12:00 Koji Tamai

DAY 2

Saturday, 19 September

Education Pillar Short Symposium

08:00-08:30 | Lead: Marco Campello

- 08:00** Education Pillar: SPINE20 USA 2026
- 08:30 Marco Campello

Pillar Symposium: Collaborate

08:30-10:00 | Lead: André Bussi res

- 08:30** Global context and strategic direction
- 08:40 Andr  Bussi res
- 08:40** Identifying priority gaps: SWOT and key challenges
- 08:55 Sami Al Eissa
- 08:55** Patient and stakeholder perspectives
- 09:07 Komal Kamra | Live online
- 09:07** International partnerships and global health
- 09:20 Quinette Louw | Live online
- 09:20** Strategic choices and partnership priorities
- 09:45 Andr  Bussi res
- 09:45** From consensus to action
- 10:00 Rupinder Chahal | Live online

10:00-10:20 Break

Pillar Symposium: Finance*

10:20-11:50 | Lead: Michael Piccirillo

- 10:20** Finance proposals, survey feedback and workshop instructions
- 10:30 Michael Piccirillo / Sami Al Eissa
- 10:30** Five parallel groups: survey review and recommendations
- 11:15 All participants | Group chairs TBC
- 11:15** Group 1: conclusion and recommended action
- 11:20 Group 1 spokesperson (TBC)
- 11:20** Group 2: conclusion and recommended action
- 11:25 Group 2 spokesperson (TBC)
- 11:25** Group 3: conclusion and recommended action
- 11:30 Group 3 spokesperson (TBC)
- 11:30** Group 4: conclusion and recommended action
- 11:35 Group 4 spokesperson (TBC)
- 11:35** Group 5: conclusion and recommended action
- 11:40 Group 5 spokesperson (TBC)
- 11:40** Five recommendations and next steps
- 11:50 Michael Piccirillo / Sami Al Eissa

Closing Session

11:50-12:00

- 11:50** Summary Discussion & Next Steps
- 12:00 Marco Campello / Lisa Roberts

* Finance format, facilitator roles and group topics are provisional. TBC = to be confirmed.